TRUSTEES OF DARTMOUTH COLLEGE

Financial Statements

2024 – 2025

Report of Independent Auditors

To the Board of Trustees of Dartmouth College

Opinion

We have audited the accompanying consolidated financial statements of Trustees of Dartmouth College and its subsidiaries ("Dartmouth"), which comprise the consolidated statements of financial position as of June 30, 2025 and 2024, and the related consolidated statements of activities for the year ended June 30, 2025, of expenses and of cash flows for the years ended June 30, 2025 and 2024, including the related notes (collectively referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Dartmouth as of June 30, 2025 and 2024, the changes in its net assets for the year ended June 30, 2025, and its cash flows for the years ended June 30, 2025 and 2024 in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of Dartmouth and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Matter

We previously audited the consolidated statement of financial position as of June 30, 2024, and the related consolidated statements of activities, of expenses and of cash flows for the year then ended (the statement of activities is not presented herein), and in our report dated October 25, 2024, we expressed an unmodified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying summarized financial information for the year ended June 30, 2024 is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Dartmouth's ability to continue as a going concern for one year after the date the consolidated financial statements are issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance

and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Dartmouth's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dartmouth's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

PricewaterhouseCoopersLLP

Boston, Massachusetts
October 30, 2025

Trustees of Dartmouth College

Consolidated Statements of Financial Position

As of June 30, 2025 and June 30, 2024
(in thousands)

	2025	2024
Assets		
Cash and cash equivalents	$ 228,194	$ 297,937
Receivables and other assets, net	372,140	154,125
Pledges receivable, net	394,487	378,460
Investments	10,589,534	9,855,107
Land, buildings, equipment, and construction in progress, net	1,525,428	1,359,868
Total assets	$ 13,109,783	$ 12,045,497
Liabilities		
Accounts payable and other liabilities	$ 245,064	$ 207,393
Deferred revenues and deposits	50,934	48,163
Liability for split-interest agreements	43,329	43,209
Employment and retirement benefits	351,004	312,552
Bonds, mortgages, and notes payable, net	982,179	983,943
Interest rate swap liabilities	49,390	47,571
Conditional asset retirement obligations	26,172	25,509
Government advances for student loans	3,408	5,338
Total liabilities	1,751,480	1,673,678
Net Assets		
Without donor restrictions	3,475,903	3,166,265
With donor restrictions	7,882,400	7,205,554
Total net assets	11,358,303	10,371,819
Total liabilities and net assets	$ 13,109,783	$ 12,045,497

See accompanying notes to the consolidated financial statements.

Trustees of Dartmouth College

Consolidated Statement of Activities

For the year ended June 30, 2025, with summarized financial information for the year ended June 30, 2024
(in thousands)

	Without donor restrictions	With donor restrictions	Total 2025	Total 2024
Endowment Activities				
Gifts	$ 84	$ 317,068	$ 317,152	$ 113,313
Net investment return	188,276	661,698	849,974	624,814
Distributed for spending	(99,546)	(353,787)	(453,333)	(429,855)
Other changes	(5,816)	(20,002)	(25,818)	(25,001)
Amounts transferred from other funds, net	954	(2,543)	(1,589)	59,920
Change in net assets from endowment activities	83,952	602,434	686,386	343,191
Operating Activities				
Revenues and other support				
Tuition and fees, net of scholarships of $258,515 in 2025 and $237,192 in 2024	249,518	-	249,518	243,646
Sponsored research grants and contracts	188,831	-	188,831	185,627
Dartmouth College Fund and other gifts	79,531	24,525	104,056	114,269
Distributed endowment investment return	438,391	12,276	450,667	427,256
Other operating income	407,890	3,617	411,507	232,438
Auxiliaries	103,396	-	103,396	97,094
Net assets released from restrictions	23,322	(23,322)	-	-
Total revenues and other support	1,490,879	17,096	1,507,975	1,300,330
Expenses				
Academic and student programs	868,169	-	868,169	745,563
Sponsored programs	128,269	-	128,269	123,932
General institutional services	137,194	-	137,194	167,573
Auxiliaries	122,579	-	122,579	112,547
Total expenses	1,256,211	-	1,256,211	1,149,615
Change in net assets from operating activities	234,668	17,096	251,764	150,715
Non-operating Activities				
Gifts	-	69,358	69,358	54,710
Distributed endowment investment return	709	1,957	2,666	2,599
Revenue and other non-operating changes, net	5,448	30,671	36,119	17,053
Non-operating expenses	(14,008)	(1,265)	(15,273)	(16,627)
Other components of net periodic benefit cost	(1,604)		(1,604)	(1,422)
Increase (Decrease) in outstanding pledges, net	-	16,027	16,027	(88,448)
Pension and postretirement benefit related changes other than net periodic benefit cost	(29,849)	-	(29,849)	(2,381)
Change in unrealized gain related to interest rate swap agreements	(1,819)	-	(1,819)	20,243
Net assets released from restrictions	6,918	(6,918)	-	-
Amounts transferred to endowment, net	25,436	(23,847)	1,589	(59,920)
Net change in split-interest agreements	(213)	(28,667)	(28,880)	(4,252)
Change in net assets from non-operating activities	(8,982)	57,316	48,334	(78,445)
Change in net assets	309,638	676,846	986,484	415,461
Net Assets, beginning of year	3,166,265	7,205,554	10,371,819	9,956,358
Net Assets, end of year	$ 3,475,903	$ 7,882,400	$ 11,358,303	$ 10,371,819

See accompanying notes to the consolidated financial statements.

Consolidated Statement of Expenses

For the year ended June 30, 2025
(in thousands)

			General Institutional Services							
	Academic & Student Programs	Sponsored Programs	Administrative Support	Facilities Operation & Maintenance	Development	Total	Auxiliaries	Total Operating Expenses	Non-Operating Expenses	Total Expenses
Salaries and wages	$ 343,844	$ 61,890	$ 43,295	$ 31,899	$ 21,930	$ 97,124	$ 20,176	$ 523,034	$ -	$ 523,034
Employee benefits	104,964	18,893	13,216	9,738	6,242	29,196	6,159	159,212	1,604	160,816
Fellowships and student support	26,962	5,702	-	-	-	-	-	32,664	-	32,664
Materials, equipment, and supplies	45,326	8,258	12,612	7,935	1,445	21,992	23,501	99,077	2,163	101,240
Purchased services	154,505	30,428	17,580	11,534	6,776	35,890	13,658	234,481	354	234,835
Utilities, taxes, and occupancy	1,776	67	0	31,181	84	31,265	14,930	48,038	104	48,142
Depreciation and amortization	57,436	-	1,403	3,472	567	5,442	14,911	77,789	-	77,789
Lodging, travel, and similar costs	29,738	2,640	1,691	111	1,769	3,571	93	36,042	-	36,042
Interest	-	-	-	27,724	-	27,724	2,827	30,551	5,075	35,626
Other expenses	7,438	391	4,480	1,083	977	6,540	954	15,323	7,577	22,900
	771,989	128,269	94,277	124,677	39,790	258,744	97,209	1,256,211	16,877	1,273,088
Facilities operation & maintenance	96,180	-	2,176	(124,677)	951	(121,550)	25,370	-	-	-
Total expenses for FY25	$ 868,169	$ 128,269	$ 96,453	$ -	$ 40,741	$ 137,194	$ 122,579	$ 1,256,211	$ 16,877	$ 1,273,088

See accompanying notes to the consolidated financial statements.

Consolidated Statement of Expenses

For the year ended June 30, 2024
(in thousands)

			General Institutional Services							
	Academic & Student Programs	Sponsored Programs	Administrative Support	Facilities Operation & Maintenance	Development	Total	Auxiliaries	Total Operating Expenses	Non-Operating Expenses	Total Expenses
Salaries and wages	$ 319,165	$ 59,261	$ 41,443	$ 27,959	$ 21,103	$ 90,505	$ 18,827	$ 487,758	$ -	$ 487,758
Employee benefits	92,039	17,090	11,951	8,063	5,345	25,359	5,429	139,917	1,422	141,339
Fellowships and student support	22,616	5,324	-	-	-	-	-	27,940	-	27,940
Materials, equipment, and supplies	44,172	8,413	10,521	7,061	1,390	18,972	21,079	92,636	1,516	94,152
Purchased services	88,254	30,630	17,626	8,863	8,468	34,957	12,446	166,287	946	167,233
Utilities, taxes, and occupancy	1,476	100	-	31,109	206	31,315	12,693	45,584	40	45,624
Depreciation and amortization	56,285	-	2,183	3,401	554	6,138	14,621	77,044	-	77,044
Lodging, travel, and similar costs	29,083	2,712	1,718	156	1,740	3,614	130	35,539	-	35,539
Interest	-	-	-	27,454	-	27,454	2,823	30,277	7,141	37,418
Other expenses	3,723	402	39,303	980	1,136	41,419	1,089	46,633	6,984	53,617
	656,813	123,932	124,745	115,046	39,942	279,733	89,137	1,149,615	18,049	1,167,664
Facilities operation & maintenance	88,750	-	2,008	(115,046)	878	(112,160)	23,410	-	-	-
Total expenses for FY24	$ 745,563	$ 123,932	$ 126,753	$ -	$ 40,820	$ 167,573	$ 112,547	$ 1,149,615	$ 18,049	$ 1,167,664

See accompanying notes to the consolidated financial statements.

Consolidated Statements of Cash Flows

For the years ended June 30, 2025 and June 30, 2024
(in thousands)

	2025	2024
Cash flows from operating activities		
Total change in net assets	$ 986,484	$ 415,461
Adjustments to reconcile total change in net assets to net cash used in operating activities:		
Depreciation and amortization	75,802	75,497
Change in estimated value of interest rate swap agreements	1,819	(20,243)
Change in estimated pension and post-retirement benefit obligation	22,882	(5,200)
Net change in split-interest liability	120	(476)
Change in pledges receivable, net	(16,027)	88,448
Other non-cash transactions	1,061	2,995
Contributed securities	(52,091)	(57,386)
Contributions, investment income, and other changes restricted for long-term investment	(367,388)	(189,432)
Net realized (gains) losses and changes in net unrealized (gains) losses	(933,992)	(627,133)
Changes in operating assets and liabilities:		
Receivables and other assets, net	(218,312)	63,865
Accounts payable and other liabilities	30,938	(27,788)
Deferred revenues and deposits	2,771	4,806
Employment related obligations	15,570	11,727
Net cash used in operating activities	(450,363)	(264,859)
Cash flows from investing activities		
Student loans granted	(5,269)	(4,471)
Student loans repaid	5,319	5,172
Purchases of land, buildings, and equipment	(235,415)	(173,470)
Purchases of investments	(2,473,231)	(2,831,752)
Sales and maturities of investments	2,726,066	2,771,418
Net cash provided by/(used in) investing activities	17,470	(233,103)
Cash flows from financing activities		
Repayment of debt	(974)	(1,076)
Contributions, investment income, and other changes restricted for long-term investment in:		
Facilities	36,865	18,255
Endowment, life income, and similar funds	330,523	171,177
Finance lease principal payments	(155)	(157)
Changes in government advances for student loans	(1,930)	(2,025)
Net cash provided by financing activities	364,329	186,174
Net change in cash and cash equivalents	(68,564)	(311,788)
Cash and cash equivalents, beginning of year	322,364	634,152
Cash and cash equivalents, end of year	$ 253,800	$ 322,364
Supplemental information on cash and cash equivalents:		
Cash and cash equivalents as shown in the Statement of Financial Position	$ 228,194	$ 297,937
Cash and cash equivalents included in Investments	25,606	24,427
Cash and cash equivalents as shown on the Statement of Cash Flows	$ 253,800	$ 322,364
Supplemental disclosure of cash flow information		
Cash paid for interest	$ 38,737	$ 40,346
Accounts payable related building and equipment additions	$ 6,931	$ 6,685
Fair value of securities received	$ 131,353	$ 154,625

See accompanying notes to the consolidated financial statements.

A. Summary of Significant Accounting Policies

Description of Organization
Trustees of Dartmouth College (Dartmouth) is a private, nonprofit, co-educational, nonsectarian institution of higher education with approximately 4,600 undergraduate and 2,400 graduate students. Established in 1769, Dartmouth includes the four-year undergraduate college, with graduate schools of business, engineering, medicine, and arts and sciences.

Basis of Presentation
The accompanying consolidated financial statements have been prepared on the accrual basis. Dartmouth's consolidated financial statements include the accounts of its wholly owned subsidiaries and financially controlled entities including real estate corporations which own property in the Hanover, NH area.

In accordance with accounting principles generally accepted in the United States of America and with the provisions of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, Not-for-Profit Entities, Dartmouth classifies its net assets into two categories according to donor restrictions; net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions include all resources that are not subject to donor restrictions and therefore may be used for any purpose in furtherance of Dartmouth's mission. Under the authority of Dartmouth's management and Board of Trustees, in order to support Dartmouth's strategic initiatives, all or a portion of net assets without donor restrictions may be set aside in segregated Dartmouth-designated reserve accounts and earmarked for use in future years by specific departments, divisions or schools to cover program costs or contingencies. These Dartmouth-designated net assets include funds designated for operating initiatives, facilities, and long-term quasi-endowment. Dartmouth's management and Board of Trustees may designate or re-designate net assets without donor restrictions for specific purposes, including quasi-endowment, operating initiatives, and facilities, as needed to support the institution's mission. All operating expenses are recorded as a reduction of net assets without donor restrictions.

Net assets with donor restrictions carry donor restrictions on the expenditure or other use of contributed funds. These restrictions may expire either because of the passage of time or because actions are taken to fulfill the restrictions, or they may never lapse, thus requiring that the net assets be retained permanently. Net assets with donor restrictions include unexpended endowment return, unexpended restricted use gifts, term endowment funds, loan funds, certain uncollected pledges, life income and similar funds, and the original principal of endowment gifts. Donor-restricted resources intended for capital projects are released from their restrictions and presented as net assets without donor restrictions when the related asset is placed in service. Donor restricted endowment distribution and donor-restricted gifts which are received, and either spent or deemed spent within the same fiscal year, are reported as net assets without donor restrictions. Investment return from endowment activities that has been appropriated by Dartmouth's Board of Trustees is presented as an increase in operating or non-operating activities according to the restricted nature of the donor's intended use of the funds.

Comparative Financial Information
The 2025 consolidated financial statements are presented with certain prior-year comparative information summarized in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with Dartmouth's consolidated financial statements for the year ended June 30, 2024, from which the summarized information was derived. Certain prior year amounts have been reclassified to conform to current year presentation.

Use of Estimates
The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates in these consolidated financial statements are the fair value of investments, interest rate swap agreements, and pension and retirement medical benefit

obligations. Actual results could differ materially from these estimates, particularly during periods of investment and/or interest rate volatility.

Consolidated Statement of Activities
Operating activities presented in the Consolidated Statement of Activities consist of revenues earned, investment income, endowment net investment return appropriated by Dartmouth's Board of Trustees, and expenses incurred in conducting Dartmouth's programs and services. Auxiliary enterprises, primarily the operation of residence halls, dining services, and recreational facilities, are included in operating activities. Expenses such as development, public affairs, and central services and administration are reported as general institutional services. Expenses are allocated to functional classifications on a reasonable basis, consistent with the nature of the expense.

Non-operating activities presented in the Consolidated Statement of Activities consist of gifts for facilities projects, split interest agreements, gifts whose purpose has not yet been finalized, grants, investment income, other earnings, endowment investment return appropriated by Dartmouth's Board of Trustees for loan programs and the construction, purchase or sale of capital assets, net change in life income and similar split-interest agreements, net change in pledges receivable, net change in the estimated value of interest rate swap agreements, and retirement medical benefit changes other than service cost.

Endowment activities presented in the Consolidated Statement of Activities consist of gifts that are restricted by donors to invest in perpetuity, amounts designated by Dartmouth's management and Board of Trustees for long-term investment, the net investment return on these invested funds, the annual distribution of an amount appropriated by Dartmouth's Board of Trustees to support operating and non-operating activities, and fees associated with managing the endowment. Other endowment activities include increases in endowment net assets from certain matured split-interest agreements.

Endowment and non-operating activities also include transfers of net assets that occur when donors change the restrictions on certain gifts or when Dartmouth changes the designation of funds without donor restrictions.

Cash and Cash Equivalents
Cash and cash equivalents are recorded at cost which approximates fair value and may include U.S. treasury funds, money market accounts, certificates of deposit, commercial paper, foreign currency, and liquid short-term investments with maturities of 90 days or less at the date of acquisition. Cash and cash equivalents held for investment purposes in the Endowment are reported as Investments on the Consolidated Statements of Financial Position.

Tuition and Fees and Student Scholarships
Tuition and fees revenue is recognized in the fiscal year in which substantially all of the academic program services are provided. Tuition and fees revenue from undergraduate enrollment represents approximately 65 and 66 percent of tuition and fees revenue for the years ended June 30, 2025 and 2024, respectively. Student scholarships provided by Dartmouth reduce the published price of tuition for students receiving these scholarships. In addition, Dartmouth acts as an agent for recipients of scholarships from other sponsors in the amounts of $3,989,000 and $4,282,000 for the years ended June 30, 2025 and 2024, respectively, which are not presented in the Consolidated Statement of Activities.

Dartmouth does not consider the financial need in the admission process for undergraduate applicants. All admitted undergraduate students are offered financial aid to fully meet their demonstrated need, which is defined using an institutional formula that determines the ability to pay based on the family's income and assets, along with many other factors. The full amount of demonstrated need is met with a financial aid award that includes a combination of employment eligibility and scholarships.

Sponsored Research Grants and Contracts
Sponsored research includes revenue from exchange and conditional non-exchange agreements with governments, foundations and private sources for research activities. Revenue from exchange agreements is recognized when performance obligations are met, and revenue from conditional non-exchange agreements is recognized as the related costs are incurred. Non-exchange agreements are considered conditional if the terms of the agreement include both a right of return/release and a barrier. These agreements become unconditional as barriers are met. As of June 30, 2025 and 2024, Dartmouth had unrecorded conditional

sponsored research agreements of $122,304,000 and $86,760,000, respectively. Revenue from the reimbursement of facilities and administrative costs incurred by Dartmouth on U.S. government grants and contracts is based upon negotiated rates predetermined through June 30, 2029. Dartmouth recovered facilities and administrative costs of approximately $53,502,000 and $52,127,000 during the years ended June 30, 2025 and 2024, respectively.

Revenue from Auxiliaries
Auxiliary services furnish goods or services to students, faculty, staff and incidentally to the general public and charge a fee directly related to the cost of the goods or services provided. Auxiliary revenue includes revenues from student housing and dining facilities, revenues from recreational and hospitality operations, and other miscellaneous activities. Revenue from auxiliary operations is recognized as the goods are provided or services are rendered.

Taxes
Dartmouth is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code (the Code), except with regard to unrelated business income, which is taxed at corporate income tax rates. Dartmouth is also subject to state and local property tax on the value of dormitories and dining facilities in excess of $150,000, as well as on the value of its off-campus rental properties, commercial properties, and other real estate holdings to the extent they are not used or occupied for Dartmouth's tax-exempt purposes. Certain Dartmouth real estate entities are exempt from federal income tax under Sections 501(c)(2) and 501(c)(25) of the Code. As of June 30, 2025, tax years ended June 30, 2022 through June 30, 2024 remain open and are subject to federal and state taxing authority examination. Dartmouth believes it has taken no significant uncertain tax positions.

Dartmouth is subject to the unrelated business income tax (UBIT) on certain investments and operations, an excise tax on net investment income that is not subject to UBIT, and an excise tax on certain compensation. As of June 30, 2025, Dartmouth has accrued an estimated liability for unrelated business income taxes payable of $9,261,000, excise taxes payable of $5,417,000, and a deferred tax liability of $34,240,000. As of June 30, 2024, Dartmouth accrued an estimated tax liability for unrelated business income taxes payable of $3,210,000, excise taxes payable of $3,201,000 and a deferred tax liability of $31,320,000.

Affiliation with Dartmouth-Hitchcock Medical Center
Dartmouth, through the Geisel School of Medicine (Geisel), is a member of the Dartmouth-Hitchcock Medical Center (DHMC), a confederation of health care organizations intended to coordinate medical education and health care delivery for the residents of New Hampshire and Vermont. DHMC is a nonprofit, tax-exempt corporation organized under New Hampshire State Law. The other members of DHMC are: (i) Mary Hitchcock Memorial Hospital (MHMH), (ii) Dartmouth-Hitchcock Clinic (Clinic), and (iii) Veterans Administration Medical Center of White River Junction, Vermont (VAMC). The staff of the Clinic serves as the primary resource for Geisel clinical faculty, with the MHMH and the VAMC acting as principal sites of clinical instruction for Geisel students. Each member of DHMC is a separately organized, governed, and operated institution, with Dartmouth having no ownership interest in any other member.

Certain costs, including salaries, facilities use (including construction planning and management, and facilities operation and maintenance), and direct and indirect research, incurred by Geisel and the other members of DHMC are shared among the members based on negotiated allocations of the costs on an annual or project specific basis. The members of DHMC, excluding the VAMC, are also parties to a Condominium Ownership Agreement that governs the ownership and operation of the DHMC facilities. During the years ended June 30, 2025 and 2024, Dartmouth paid approximately $12,100,000 and $12,500,000, respectively, and received approximately $17,400,000 and $15,500,000, respectively, in connection with these arrangements.

Insurance
Dartmouth maintains a combination of conventional and alternative insurance arrangements to cover insurable risks, including general liability, property, and workers' compensation.

Dartmouth's annual premium payments for conventional insurance coverage are included in operating expenses. Estimated liabilities for losses under Dartmouth's deductible and/or self-insurance retention limits are reflected in the Consolidated Statements of Financial Position, which includes estimates for known losses and for losses incurred but not yet reported.

Insurance reserves are based on actuarial analysis and/or estimates of historical loss experience, and while management believes that the reserves are adequate, the ultimate liabilities may be different than the amounts provided.

Gifts and Pledges Receivable

Total contributions to Dartmouth include gifts that are received and the net change in pledges receivable during a period. Gifts are recognized as increases in the appropriate category of net assets in the period the gift is received. The net change in total pledges is recorded as a net increase (decrease) in non-operating activities in the Consolidated Statement of Activities. Pledges are stated at the estimated present value of future cash flows, net of an allowance for uncollectible amounts. Contributions of securities are recorded at their estimated fair value at the date of gift when the fair value is readily determinable and material. Conditional promises to give are not recognized until the conditions on which they depend are substantially met.

Investments

For investments held directly by Dartmouth for which an active market with quoted prices exists, the market price of an identical security is used as fair value. Fair values for shares in listed commingled funds are based on the quoted market value or share prices reported as of the last business day of the fiscal year. Dartmouth's interest in certain other private commingled funds and private partnership interests are reported at the net asset value (NAV) as determined by the external fund manager. As permitted by GAAP, Dartmouth uses NAV as a practical expedient to estimate the fair value of Dartmouth's ownership interest, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. Dartmouth performs due diligence procedures related to these investments to support recognition at fair value at fiscal year-end. Because many of these investments are not readily marketable, the estimates of fair value involve assumptions and estimation methods which are uncertain, and therefore the estimates could differ from actual results. Certain other direct private equity investments are valued by Dartmouth based upon valuation information received from the relevant entity and/or external fund manager. Dartmouth evaluates the valuation methodology compared to industry standard valuation techniques, as well as unobservable inputs as part of the overall assessment of fair value.

Dartmouth has elected to measure certain equity securities without a readily determinable fair value that do not qualify to use NAV as a practical expedient at cost or donated value less impairment, adjusted for changes in observable prices. Dartmouth assesses these investments for impairment on an annual basis and considers both qualitative and quantitative factors that may have a significant impact on the investee's fair value, including the financial condition, expected future cash flows and business outlook of the investee.

Directly held real estate is reflected at fair value in accordance with Dartmouth's valuation policy. Management estimates fair value for these properties using primarily inputs from independent third-party appraisals, which are updated annually.

Purchases and sales of securities are recorded on the trade date, and realized gains and losses are determined on the basis of the average cost of securities sold. Advance contributions to commingled fund investments and redemptions receivable from commingled fund are included within Investments as presented on the Consolidated Statements of Financial Position.

Total investment return (interest, dividends, rents, royalties, and net realized and changes in unrealized gains and losses) earned by Dartmouth's endowment investments is included in endowment activities on the Consolidated Statement of Activities, while the net investment return earned by the non-endowment investments is included in operating or non-operating activities, as appropriate, on the Consolidated Statement of Activities. Dividend income is recognized, net of applicable withholding taxes, on the ex-dividend date. Non-cash dividends are recorded at the fair value of the securities received on the date of distribution. Interest income and expenses are recorded net of applicable withholding taxes on the accrual basis of accounting. Current and deferred excise taxes, along with certain direct internal charges and fees charged by external investment managers are netted against investment return.

The asset allocation of Dartmouth's investment portfolio involves exposure to a diverse set of markets. The investments within these markets involve various risks such as price, interest rate, sovereign, currency, liquidity, and credit risks. Additionally, investments in real assets through commingled funds and direct real estate expose Dartmouth to a unique set of risks such as operational, environmental, and political risks. Dartmouth anticipates that the value and composition of its investments may, from time to time, fluctuate substantially in response to any or all of the risks described herein.

Endowment
Dartmouth's endowment consists of gifts with donor restrictions and net assets without donor restrictions designated by management and the Board of Trustees for long-term support of Dartmouth's activities, and the accumulated investment return on these gifts and designated net assets. Accumulated investment return consists of endowment net investment return that has not been appropriated by the Board of Trustees for expenditure to support Dartmouth's operating and non-operating activities. Generally, only a portion of accumulated net investment return is made available for spending each year in accordance with the Board of Trustees-approved endowment utilization policy and New Hampshire state law. However, certain endowment funds with donor restrictions do allow for the expenditure of principal, and Dartmouth-designated endowment funds are net assets without donor restrictions that may be re-designated for authorized expenditures.

Giving consideration to the New Hampshire Uniform Prudent Management of Institutional Funds Act (UPMIFA), Dartmouth classifies as net assets with donor restrictions the historical value of donor-restricted endowment funds, which includes (a) the original value of contributions donated to the endowment, (b) the original value of subsequent contributions, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Also included in net assets with donor restrictions is accumulated appreciation on donor-restricted endowment funds which are available for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA. Investment return on net assets with donor restrictions is presented as a change in net assets with donor restrictions in the Consolidated Statement of Activities. Deficiencies associated with funds where the value of the fund has fallen below the original value of the gift are also included in net assets with donor restrictions.

Endowment net assets without donor restrictions include Dartmouth funds and certain gifts from donors, and any accumulated investment return thereon, which may be expended; however, by trustee or management designation, these net assets may remain invested in the endowment for the long-term support of Dartmouth activities. Investment return on endowment net assets without donor restrictions and the annual distribution of a portion of accumulated investment return to operating and non-operating activities are presented as changes in net assets without donor restrictions in the Consolidated Statement of Activities.

Split-Interest Agreements
Certain donors have established irrevocable split-interest agreements with Dartmouth, primarily charitable gift annuities, pooled life income funds, and irrevocable charitable remainder trusts, whereby the donated assets are invested and distributions are made to the donor and/or other beneficiaries in accordance with the agreement for a specified period of time, after which time the remaining assets and future investment return are retained by Dartmouth. At the discretion of the donor, Dartmouth may or may not serve as trustee for the split-interest agreement.

Dartmouth has recorded the estimated fair value of the investments associated with irrevocable split-interest agreements and an estimated liability, using a discount rate of 5.0% and 5.6% for June 30, 2025 and 2024, respectively, for the net present value of the future cash outflows to beneficiaries of the agreements for which Dartmouth serves as trustee. Dartmouth reports the net change in split-interest agreements as a non-operating change in net assets in the Consolidated Statement of Activities.

Land, Buildings, Equipment, and Construction in Progress
Land, buildings, equipment, and construction in progress are recorded at cost at the date of acquisition or, if acquired by gift, at the estimated fair value as of the date of the gift. Purchases, construction, and renovations of assets which exceed Dartmouth's specified dollar threshold and have a useful life greater than one year are capitalized, while scheduled maintenance and minor renovations of less than that amount are charged to operations.

Land improvements, buildings, and equipment are reflected net of accumulated depreciation calculated on a straight-line basis over the following estimated economic lives.

Buildings and building components	13 – 50 years
Depreciable land improvements	15 – 20 years
Equipment	5 – 20 years

Depreciation expense for facilities that are primarily used for sponsored research is based on the estimated economic lives of each component.

Collections

Dartmouth's collections include works of art, literary works, historical treasures, and artifacts that are maintained in its museum and libraries. These collections are protected and preserved for public exhibition, education, research, and the furtherance of public service. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sale to be used to acquire other items for collections.

The collections, which were acquired through purchases and contributions since Dartmouth's inception, are not recognized as assets in the Consolidated Statements of Financial Position. Purchases of collection items are recorded in the Consolidated Statement of Activities as non-operating decreases in net assets without donor restrictions in the year in which the items are acquired or in net assets with donor restrictions if the assets used to purchase the items are restricted by donors. Contributed collection items are not recorded in the consolidated financial statements.

B. Receivables and Other Assets

Receivables and other assets consisted of the following at June 30 (in thousands):

	2025	2024
Student accounts	$ 7,644	$ 7,061
Sponsored research grants and contracts	22,341	23,450
Other accounts	264,783	47,218
Notes and student loans	41,530	41,580
Less: allowance for uncollectible accounts	(1,822)	(1,766)
Receivables, net	$ 334,476	$ 117,543
Prepaid costs, inventories, and other assets	37,664	36,582
Total receivables and other assets, net	$ 372,140	$ 154,125

C. Gifts and Pledges Receivable

Gifts received during the years ended June 30 were as follows (in thousands):

	2025	2024
Gifts to support operations	$ 104,056	$ 114,269
Gifts for:		
Facilities and student loans	36,865	18,255
Other restricted uses	15,807	20,642
Endowment	317,152	113,313
Split-interest agreements	16,686	15,813
Total gifts	$ 490,566	$ 282,292

Unconditional pledges as of June 30 are expected to be realized in the following periods, discounted at rates ranging 0.3% to 6.2% (in thousands):

	2025	2024
In one year or less	$ 190,222	$ 193,417
Between one year and five years	201,852	217,495
More than five years	54,430	52,142
Gross pledges receivable	$ 446,504	$ 463,054
Less: present value discount	(24,475)	(26,230)
Less: allowance for uncollectible pledges	(27,541)	(58,364)
Pledges receivable, net	$ 394,487	$ 378,460

When conditional promises to give become unconditional or cash payments on non-legally binding bequests are received, they are recorded and may be restricted by the donor for operations, endowment or capital projects.

D. Investments

Dartmouth's endowment and other investment portfolios include investments in various asset classes, each with different return expectations, risk characteristics, and liquidity provisions.

Cash and cash equivalents designated for investment purposes in the Endowment are included in Investments on the Consolidated Statements of Financial Position and may include money market funds, foreign currency, foreign government bonds and U.S. treasury securities with an original or remaining maturity of three months or less when purchased. These investments are valued based on market price or cost, which approximates fair value.

Fixed income includes strategies based on capital preservation and yield as well as more opportunistic strategies focused on generating return through price appreciation. These strategies generally include corporate debt securities, government securities, mortgage backed and asset backed securities and other financial instruments. Exposures to these investments may include directly held securities as well as investments through commingled funds.

Global equity investments include directly held public equity securities, exchange traded funds, and commingled funds, whose managers primarily invest in global public long-only and long/short equity securities with portfolios that are directionally exposed to the market.

Hedge funds include investments in commingled funds with discrete and blended strategies, including long/short equity, absolute return, market neutral, distressed and credit strategies. Hedge funds generally hold long and short securities or other financial instruments for which a ready market exists, and may include stocks, bonds, put or call options, swaps, futures, currency hedges, and other financial instruments.

Dartmouth also invests in venture capital, private equity, real estate, other real assets, and other debt-related strategies primarily through private limited partnerships, which are illiquid. These investments often require the estimation of fair value by the general partner in the absence of readily determinable market values. The private portfolio is based primarily in the United States but includes managers who may invest globally. Real estate investments also may include real estate investment trust securities held directly or through publicly traded mutual funds as well as direct real estate. Other real asset investments may include natural resource or renewable investments through limited partnerships, exchange traded funds or commingled funds.

Investments consisted of the following at June 30 (in thousands):

	2025	2024
Endowment investments	$ 9,021,722	$ 8,302,600
Split-interest agreement investments	129,016	142,324
Operating and other investments	1,438,796	1,410,183
Total investments	$ 10,589,534	$ 9,855,107

The framework for measuring fair value utilizes a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The three levels of the fair value hierarchy are as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical investments as of the reporting date. The type of investments in Level 1 includes cash and cash equivalents, short-term investments, actively listed and traded securities, U.S. treasury securities, and exchange traded and registered funds all held directly by Dartmouth, and excludes listed equities and other securities held indirectly through commingled funds.

Level 2 - Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies. The type of investments in Level 2 includes fixed income securities and certain derivatives.

Level 3 - Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation. The type of investments in Level 3 includes directly held real estate, private equity, and other illiquid investments.

The inputs or methodology used to value or classify investments for financial reporting purposes is not necessarily an indication of the risk associated with investing in those investments.

The following Fair Value Leveling table summarizes Dartmouth's investments that are reported at fair value by their fair value hierarchy classification as of June 30, 2025 (in thousands):

	Level 1	Level 2	Level 3	Total
Investments:				
Cash and cash equivalents	$ 173,978	$ -	$ -	$ 173,978
Fixed income	913,903	179,672	47	1,093,622
Global equity:				
US equity	619,817	-	168	619,985
International	122,666	-	-	122,666
Emerging markets	35,920	-	-	35,920
Private equity/Venture capital	-	-	64,014	64,014
Real assets:				
Real estate	10,967	-	214,918	225,885
Other real assets	29	-	-	29
Other investments	-	-	184	184
Derivative assets (liabilities)	221	135	-	356
Subtotal	$ 1,877,501	$ 179,807	$ 279,331	$ 2,336,639
Contributions in advance				-
Investment receivables				34,778
Investment payables				(76,365)
Investments at NAV				8,122,971
Investments at cost less impairment				171,511
Total Investments	$ 1,877,501	$ 179,807	$ 279,331	$ 10,589,534

The following Fair Value Leveling table summarizes Dartmouth's investments that are reported at fair value by their fair value hierarchy classification as of June 30, 2024 (in thousands):

	Level 1	Level 2	Level 3	Total
Investments:				
Cash and cash equivalents	$ 169,309	$ -	$ -	$ 169,309
Fixed income	930,824	152,467	43	1,083,334
Global equity:				
US equity	745,146	-	155	745,301
International	92,061	-	-	92,061
Emerging markets	10,735	-	-	10,735
Private equity/Venture capital	-	-	87,687	87,687
Real assets:				
Real estate	13,174	-	209,008	222,182
Other real assets	31	-	-	31
Other investments	-	-	409	409
Derivative assets (liabilities)	118	156	-	274
Subtotal	$ 1,961,398	$ 152,623	$ 297,302	$ 2,411,323
Contributions in advance				100,000
Investment receivables				130,776
Investment payables				(176,933)
Investments at NAV				7,218,430
Investments at cost less impairment				171,511
Total Investments	$ 1,961,398	$ 152,623	$ 297,302	$ 9,855,107

The following Fair Value NAV table lists specified investment terms by asset category for Dartmouth's interest in certain commingled funds and private partnership interests, including certain illiquid investments where the timing of liquidity is unknown. The investments are reported using NAV as the practical expedient to estimate fair value as of June 30, 2025 (in thousands):

	Fair Value	Redemption Terms	Days Notice	Remaining Unfunded Commitment
Fixed income	$ 37,594	Monthly	30 – 40	$ -
Global equity:				
US equity[1]	1,340,819	Ranges from semi-monthly to annually	6 – 105	23,780
International[2]	214,090	Ranges from semi-monthly to annually	3 – 180	-
Emerging markets[3]	180,942	Ranges from quarterly to annually; Illiquid	45 – 90	-
Hedge funds[4]	1,898,155	Ranges from monthly to annually; Illiquid	30 – 95	11,945
Private equity / Venture capital	3,627,851	Illiquid	Not applicable	780,508
Real assets:				
Real estate	572,363	Illiquid	Not applicable	263,565
Other real assets	251,157	Illiquid	Not applicable	74,011
Total	$ 8,122,971			$ 1,153,809

[1] US equity includes funds that have restrictions on the ability to fully redeem up to three and a half years, excluding illiquid securities and special investments.
[2] International includes funds that have restrictions on the ability to fully redeem up to two years, excluding illiquid securities and special investments.
[3] Emerging markets includes funds that have restrictions on the ability to fully redeem up to three years, excluding illiquid securities and special investments.
[4] Hedge funds includes funds that have restrictions on the ability to fully redeem up to four years, excluding illiquid securities and special investments.

The following Fair Value NAV table lists specified investment terms by asset category for Dartmouth's interest in certain commingled funds and private partnership interests, including certain illiquid investments where the timing of liquidity is

unknown. The investments are reported using NAV as the practical expedient to estimate fair value as of June 30, 2024 (in thousands):

	Fair Value	Redemption Terms	Days Notice	Remaining Unfunded Commitment
Fixed income	$ 35,342	Monthly	30 – 40	$ -
Global equity:				
US equity[1]	858,319	Ranges from bi-monthly to bi-annually	6 – 105	23,780
International[2]	249,276	Ranges from semi-monthly to annually	3 – 180	-
Emerging markets[3]	217,986	Ranges from quarterly to annually; Illiquid	30 – 180	-
Hedge funds[4]	1,600,537	Ranges from monthly to annually; Illiquid	30 – 90	12,414
Private equity / Venture capital	3,437,277	Illiquid	Not applicable	708,704
Real assets:				
Real estate	509,321	Illiquid	Not applicable	288,154
Other real assets	310,372	Illiquid	Not applicable	64,946
Total	$ 7,218,430			$ 1,097,998

[1] US equity includes funds that have restrictions on the ability to fully redeem up to three years, excluding illiquid securities and special investments.
[2] International includes funds that have restrictions on the ability to fully redeem up to one year, excluding illiquid securities and special investments.
[3] Emerging markets includes funds that have restrictions on the ability to fully redeem up to five years, excluding illiquid securities and special investments.
[4] Hedge funds includes funds that have restrictions on the ability to fully redeem up to four years, excluding illiquid securities and special investments.

At June 30, 2025 and June 30, 2024, the aggregate carrying amount of Dartmouth's investments measured at cost less impairment is $171,511,000. There have been no impairment adjustments or changes in observable prices recognized.

The following tables present Dartmouth's activity for the fiscal years ended June 30, 2025 and 2024 for investments measured at fair value in Level 3 (in thousands):

	Fixed Income	US Equity	Real Assets	Private Equity/Venture Capital	Other Investments	Total
Balance as of June 30, 2024	$ 43	$ 155	$ 209,008	$ 87,687	$ 409	$ 297,302
Acquisitions / purchases	-	60	3,307	-	-	3,367
Distributions / sales	-	-	(1,506)	(36,791)	(225)	(38,522)
Change in unrealized gain/(loss)	4	(47)	4,109	13,118	-	17,184
Balance as of June 30, 2025	$ 47	$ 168	$ 214,918	$ 64,014	$ 184	$ 279,331

	Fixed Income	US Equity	Real Assets	Private Equity/Venture Capital	Other Investments	Total
Balance as of June 30, 2023	$ 42	$ 186	$ 213,821	$ 77,445	$ 184	$ 291,678
Acquisitions / purchases	-	10	2,029	-	225	2,264
Distributions / sales	-	-	(10,886)	-	-	(10,886)
Change in unrealized gain (loss)	1	(41)	4,044	10,242	-	14,246
Balance as of June 30, 2024	$ 43	$ 155	$ 209,008	$ 87,687	$ 409	$ 297,302

Cumulative unrealized gains related to Level 3 investments totaled $91,847,000 and $103,873,000 as of June 30, 2025 and 2024, respectively. The net change in unrealized gains/(losses) related to Level 3 investments held at June 30, 2025, and June 30, 2024 was $8,592,000 and $7,412,000, respectively.

The following tables summarize quantitative inputs and assumptions used for Level 3 investments at June 30, 2025 and 2024 for which fair value is based on unobservable inputs. Significant increases or decreases in these unobservable inputs may result in significant higher or lower valuation results, and actual results could differ materially from these estimates particularly during periods of investment and/or interest rate volatility.

June 30, 2025 (in thousands):

Asset Class	Fair Value[1]	Valuation Technique	Unobservable Inputs	Input Value(s)	Weighted Average
Real Estate	$ 187,236	Third party appraisal-income capitalization approach	Capitalization rate	5.75 – 7.75%	6.69%
	26,196	Third party appraisal-comparable sales	Market value per square foot		
	1,486	Valued at cost which approximates fair value	Discount rate	25.00%	25.00%
Private Equity	26,869	Market comparables	EBITDA multiple	16.4x – 20.1x	18.3x
	21,112	Market comparables	Revenue multiple	4.5x – 5.9x	5.7x
	5,459	Discounted Cash Flow	Terminal exit multiple	13.0x-17.0x	15x
	10,574	Discounted Cash Flow	Weighted average cost of capital	13.5%	13.5%
Total	$ 278,932				

[1]The fair value may be determined using multiple valuation techniques.

June 30, 2024 (in thousands):

Asset Class	Fair Value[1]	Valuation Technique	Unobservable Inputs	Input Value(s)	Weighted Average
Real Estate	$ 182,740	Third party appraisal-income capitalization approach	Capitalization rate	5.75 – 7.75%	6.70%
	25,126	Third party appraisal-comparable sales	Market value per square foot		
	1,142	Valued at cost which approximates fair value	Discount rate	25.00%	25.00%
Private Equity	55,109	Market comparables	EBITDA multiple	13.9x – 17.8x	16.8x
	23,138	Market comparables	Revenue multiple	4.5x – 6.3x	5.9x
	9,440	Discounted Cash Flow	Weighted average cost of capital	13.5%	13.5%
Total	$ 296,695				

[1]The fair value may be determined using multiple valuation techniques.

For June 30, 2025 and 2024 certain level 3 investments are valued at cost totaling $399,000 and $607,000 respectively and are excluded from the above tables.

The following tables set forth the fair value of Dartmouth's derivative instruments for investment purposes by contract type as of June 30, 2025 and 2024 and gains/(losses) related to derivative activities for the years ended June 30, 2025 and 2024 (in thousands):

June 30, 2025:

	Notional Exposure		Fair Value[1]		
	Long	Short	Asset	Liability	Net Gain/(Loss)[2]
Foreign currency contracts	$ -	$ -	$ -	$ -	$ (102)
Fixed income futures contracts	46,848	(8,896)	363	(142)	(419)
Interest rate swaps[3]	3,575	-	192	(57)	(75)
Credit default swaps	-	-	-	-	(1)
Other	-	-	-	-	(2,579)
Total	$ 50,423	$ (8,896)	$ 555	$ (199)	$ (3,176)

June 30, 2024:

	Notional Exposure		Fair Value[1]		
	Long	Short	Asset	Liability	Net Gain/(Loss)[2]
Foreign currency contracts	$ -	$ -	$ -	$ -	$ (336)
Fixed income futures contracts	26,369	(5,923)	151	(33)	(327)
Interest rate swaps[3]	3,210	-	159	(3)	154
Credit default swaps	-	-	-	-	(52)
Other	-	-	-	-	(4,773)
Total	$ 29,579	$ (5,923)	$ 310	$ (36)	$ (5,334)

[1] The net fair value of these derivative instruments is included in the Consolidated Statements of Financial Position as Investments.
[2] The net gain/(loss) from these derivative instruments is presented in the endowment, operating, and non-operating sections of the Consolidated Statement of Activities as other operating income and other non-operating changes.
[3] The notional amount of these contracts represents a structure which pay based on a fixed rate and receive based on a variable rate.

Dartmouth enters into certain foreign currency contracts, equity and government bond futures and forwards to efficiently manage portfolio exposures to global equity markets, currencies and interest rates. These instruments may be used to hedge the portfolio from unwanted equity, currency, and/or interest rate risk, as well as to efficiently implement active duration and relative value strategies. These instruments are valued using quoted prices in active markets or pricing inputs derived from market-based prices and therefore are included in Level 1 or 2 in the Fair Value Leveling table respectively. In certain circumstances Dartmouth is obligated to pledge to the appropriate broker cash or securities to be held as collateral, as determined by exchange margin requirements for futures contracts held. At June 30, 2025 and 2024, Dartmouth had no pledged collateral on futures contracts for investment purposes.

Dartmouth enters into swap contracts for investment purposes. Interest rate swap contracts are used to efficiently manage portfolio exposures to interest rates. These instruments may be used to hedge the portfolio from unwanted interest rate risk, but also to efficiently implement active duration strategies. These instruments are valued using market-based prices and are included in Level 2 in the Fair Value Leveling table.

Credit default swaps are used to simulate long or short positions or to reduce credit risk where exposure exists. The buyer of a credit default swap is obligated to pay to the seller a periodic stream of payments over the term of the contract in return for a contingent payment upon occurrence of a contracted credit event. The seller of a credit default swap bears the obligation to pay the buyer upon occurrence of a contracted credit event in return for a periodic stream of fixed payments from the buyer over the term of the contract. These instruments are valued using market-based prices and are included in Level 2 in the Fair Value Leveling table.

E. Endowment

The changes in fair value of net assets held in endowment and similar funds for the years ended June 30 were as follows (in thousands):

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2024	$ 1,856,605	$ 6,416,710	$ 8,273,315
Investment return, net	188,276	661,698	849,974
Gifts	84	317,068	317,152
Distribution of endowment return	(99,546)	(353,787)	(453,333)
Transfers and other changes, net	(4,862)	(22,545)	(27,407)
Endowment net assets, June 30, 2025	$ 1,940,557	$ 7,019,144	$ 8,959,701

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2023	$ 1,766,871	$ 6,163,253	$ 7,930,124
Investment return, net	139,056	485,758	624,814
Gifts	97	113,216	113,313
Distribution of endowment return	(95,322)	(334,533)	(429,855)
Transfers and other changes, net	45,903	(10,984)	34,919
Endowment net assets, June 30, 2024	$ 1,856,605	$ 6,416,710	$ 8,273,315

Transfers and other changes, net include additions to the endowment from matured split-interest agreements, net transfers resulting from changes in donor restrictions or Dartmouth designations, certain tax activity and other internal charges including certain fundraising costs.

Endowment net assets consist of the following as of June 30, 2025 (in thousands):

	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated funds	$ 1,940,557	$ -	$ 1,940,557
Donor-restricted funds			
Accumulated investment gains	-	4,247,057	4,247,057
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	2,772,087	2,772,087
Total endowment net assets	$ 1,940,557	$ 7,019,144	$ 8,959,701

Endowment net assets consist of the following as of June 30, 2024 (in thousands):

	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated funds	$ 1,856,605	$ -	$ 1,856,605
Donor-restricted funds			
Accumulated investment gains	-	3,986,577	3,986,577
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	2,430,133	2,430,133
Total endowment net assets	$ 1,856,605	$ 6,416,710	$ 8,273,315

The classification of endowment net assets by purpose as of June 30, 2025 is as follows (in thousands):

	Without Donor Restrictions	With Donor Restrictions	Total
Teaching and Research	$ 632,443	$ 2,840,400	$ 3,472,843
Financial Aid	86,679	2,298,031	2,384,710
Academic and Student Support	141,679	711,521	853,200
Operations and Facilities	1,079,756	1,169,192	2,248,948
Endowment net assets, June 30, 2025	$ 1,940,557	$ 7,019,144	$ 8,959,701

The classification of endowment net assets by purpose as of June 30, 2024 is as follows (in thousands):

	Without Donor Restrictions	With Donor Restrictions	Total
Teaching and Research	$ 604,984	$ 2,648,266	$ 3,253,250
Financial Aid	83,095	1,981,432	2,064,527
Academic and Student Support	136,067	677,491	813,558
Operations and Facilities	1,032,459	1,109,521	2,141,980
Endowment net assets, June 30, 2024	$ 1,856,605	$ 6,416,710	$ 8,273,315

From time to time, the fair values of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires to retain as a fund of perpetual duration due to market declines. Deficiencies of this nature are reported as reductions in net assets with donor restrictions. As of June 30, 2025, funds with an original gift value of $57,947,000 had a current fair value of $56,224,000, resulting in a deficiency of $1,723,000. As of June 30, 2024, funds with an original gift value of $166,558,000 had a fair value of $160,634,000, resulting a deficiency of $5,924,000.

Dartmouth employs a total return endowment utilization policy that establishes the amount of investment return made available for spending each fiscal year. The amount appropriated for expenditure each year is independent of the actual return for the year. The Board approves the formula that determines the amount appropriated from endowment each year. The resulting fiscal year 2025 endowment distribution of $453,333,000 represents a 5.48% distribution rate when measured against the previous year's June 30th endowment value. Investment return earned in excess of the amount appropriated annually is reinvested in the funds but can be appropriated in future years in accordance with the utilization policy. The net appreciation on donor restricted endowment funds is reported net assets with donor restrictions until such time as all or a portion of the appreciation is appropriated for spending in accordance with the utilization policy and applicable state law.

The overall investment performance objective for the endowment is to generate real (inflation-adjusted) returns net of investment expenses sufficient to support Dartmouth's current operating needs while maintaining the long-term purchasing power of the endowment. The Investment Committee of the Board of Trustees has determined that a well-diversified mix of assets offers the best opportunity for maximum return with acceptable risk over time. Dartmouth relies on a total return strategy in which investment returns are achieved through both capital appreciation (both realized and unrealized) and current yield (interest and dividends). Investment decisions are made with a view toward maximizing long-term return opportunities while maintaining an acceptable level of investment risk and liquidity.

F. Land, Buildings, Equipment, and Construction in Progress

Land, buildings, equipment, and construction in progress balances at June 30 were as follows (in thousands):

	2025	2024
Land	$ 54,850	$ 48,771
Buildings	1,941,828	1,877,656
Land improvements	142,598	141,417
Equipment and software	486,777	464,859
Land, buildings, and equipment	$ 2,626,053	$ 2,532,703
Less: accumulated depreciation	(1,430,317)	(1,354,190)
Construction in progress	329,692	181,355
Total net book value	$ 1,525,428	$ 1,359,868

Dartmouth has conditional asset retirement obligations arising from legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets, including asbestos abatement, leasehold improvements, hazardous materials, and equipment disposal and cleanup. The liability was initially recorded at fair value, and is adjusted for accretion expense, and changes in the amount or timing of cash flows. The corresponding asset retirement costs are capitalized as part of the carrying values of the related long-lived assets and depreciated over the useful lives of the assets.

G. Liquidity and Availability of Resources

As of June 30, 2025 and 2024, Dartmouth's financial assets and liquidity resources available within one year for general expenditure, including operating expenses, scheduled principal payments on debt, and capital construction costs not financed with debt, were as follows (in thousands):

	2025	2024
Financial assets:		
Cash and liquid operating investments	$ 1,284,089	$ 1,120,085
Notes and accounts receivable, net	273,944	64,611
Contributions receivable	61,882	157,083
Taxable debt (unexpended)	106,000	166,990
Approved endowment payout for following year	469,956	449,200
Total financial assets available within one year	$ 2,195,871	$ 1,957,969
Liquidity resources:		
Taxable commercial paper (undrawn)	120,000	120,000
Bank lines of credit	450,000	450,000
Total financial assets and liquidity resources available within one year	$ 2,765,871	$ 2,527,969

As part of Dartmouth's liquidity management strategy financial assets are structured to be available as general expenditures, liabilities and other obligations come due. In addition, Dartmouth invests cash in excess of daily requirements in short-term investments. To manage liquidity, Dartmouth maintains four lines of credit and a taxable commercial paper program that are drawn upon as needed during the year to manage cash flows. The maturity dates range from December 27, 2025 through May 2, 2029. There was no outstanding borrowing on any of the lines of credit as of June 30, 2025 or 2024.

Additionally, Dartmouth has board-designated endowment funds of $1,940,557,000. Although Dartmouth does not intend to spend from its board-designated endowment funds other than amounts appropriated for expenditure as part of its annual budget approval process, amounts from these funds could be made available if necessary. However, both the board-designated

and donor-restricted endowments contain investments with lock-up provisions that reduce the total investments that could be made available.

H. Bonds, Mortgages, and Notes Payable

Indebtedness at June 30 consisted of the following (in thousands):

	Fiscal Year Maturity	2025 Interest Rate	2025	2024
New Hampshire Health and Education Facilities Authority (NHHEFA):				
Tax-Exempt Fixed Rate:				
Series 2015A&B	2040	3.30%	$ 101,000	$ -
Series 2015C&D	2038	3.30%	89,515	-
Series 2017	2028	5.00%	37,660	37,660
Tax-Exempt Variable Rate:				
Series 2007B	2041	0.35% - 4.80%	75,000	75,000
Series 2015A&B	2040	N/A	-	101,000
Series 2015C&D	2038	N/A	-	89,515
Series 2016A	2043	3.70% - 4.42%	165,000	165,000
Subtotal tax-exempt bonds			$ 468,175	$ 468,175
Taxable Bonds:				
Fixed Rate				
Series 2012A	2042	4.00%	70,000	70,000
Series 2012B	2043	3.76%	150,000	150,000
Series 2016A	2046	3.47%	250,000	250,000
Subtotal taxable bonds			$ 470,000	$ 470,000
Mortgages on real estate investments:				
Fixed Rate	2036 – 2037	3.65% - 4.50%	13,176	14,150
Subtotal bonds and mortgages			$ 951,351	$ 952,325
Taxable commercial paper note:				
Variable Rate		4.33% - 5.22%	30,000	30,000
Original issue premium, net			2,618	3,533
Unamortized debt issuance costs			(1,790)	(1,915)
Total bonds, mortgages, and notes payable, net			$ 982,179	$ 983,943

Interest expense for the years ended June 30, 2025 and 2024 was $37,357,000 and $39,203,000, respectively.

Scheduled principal payments due for each of the next five years ending June 30 and thereafter are as follows, excluding maturity of commercial paper and unamortized discounts and premiums are (in thousands):

June 30	Principal Due
2026	1,006
2027	1,040
2028	38,733
2029	1,110
2030	1,147
Thereafter	908,315
Total	$ 951,351

Principal due after June 30, 2030, includes the following "balloon" payments due on Dartmouth's indebtedness (in thousands):

June 30	Indebtedness	Payment
2036	NHHEFA 2007B	18,000
2038	NHHEFA Series 2015 C&D bonds	89,515
2040	NHHEFA Series 2015 A&B bonds	101,000
2041	NHHEFA Series 2007B bonds	57,000
2042	Series 2012 A bonds	70,000
2043	Series 2012 B bonds	150,000
2043	NHHEFA Series 2016A bonds	165,000
2046	Series 2016 A bonds	250,000

The bonds are unsecured general obligations of Dartmouth, backed by Dartmouth's full faith and credit. None of the bonds are secured by a reserve fund, mortgage lien or security interest on or in any funds, revenues or other assets of Dartmouth, except for funds held from time to time by the Bond Trustee for the benefit of the bondholders. Dartmouth has agreed to certain covenants with respect to encumbrance or disposition of its core campus.

Dartmouth is party to six interest rate swap agreements. Information related to these interest rate swap agreements as of June 30, 2025, including the fixed interest rate paid by Dartmouth and percent of SOFR received on the notional amount, is presented in the table below:

Expiration Date	Notional Amount (in thousands)	Fixed Interest Rate %	% of SOFR
06/01/2027	$ 31,795	3.77	72
06/01/2028	52,230	3.78	72
06/01/2032	100,000	3.75	67
06/01/2041	100,000	3.73	70
06/01/2042	100,000	3.73	70
06/01/2043	165,000	3.74	70

The fair value of these agreements at June 30, 2025 and 2024 based on various factors contained in the interest rate swap agreements and certain interest rate assumptions, was approximately $49,390,000 and $47,571,000, respectively, and is considered a Level 2 measurement. The increase in the liability of $1,819,000 and decrease of $20,243,000 for the years ended June 30, 2025 and 2024 are presented as a change in unrealized gain in the non-operating section of the Consolidated Statement of Activities. Net payments or receipts under the swap agreements associated with facilities debt are reflected as interest expense. These financial instruments involve counter-party credit exposure.

Commercial paper consists of notes issued in the short-term taxable market, and is sold at a discount from par. The maturities of individual notes are issued in ranges from one day to no more than 270 days and fall on average in a range of thirty to ninety days. Dartmouth reports commercial paper at carrying value, which closely approximates fair value for those liabilities.

Dartmouth maintains a stand-by bond purchase agreement totaling $75,000,000 to provide alternative liquidity to support its variable rate demand bonds in the event that the bonds cannot be remarketed. Financing obtained through stand-by credit agreements to fund the repurchase of such bonds would bear interest rates different from those associated with the original bond issues and mature over a three or a five-year period following repurchase. The agreement has a maturity date of December 2027. There were no amounts outstanding at June 30, 2025 or 2024 under these agreements.

Dartmouth has four lines of credit totaling $450,000,000. The maturity dates range from December 27, 2025 through May 2, 2029. There was no outstanding borrowing on any of the lines of credit as of June 30, 2025 or 2024.

I. Employment and Retirement Obligations

Liabilities for retirement medical benefits, salaries, wages, and other benefits under employment agreements consisted of the following at June 30 (in thousands):

	2025	2024
Retirement medical benefits	$ 220,308	$ 197,426
Deferred compensation obligation	73,525	63,241
Compensated absences, Self-insured benefits and other commitments	57,171	51,885
Total employment related obligations	$ 351,004	$ 312,552

Retirement benefits are provided to employees principally through defined contribution plans. Dartmouth also has a defined benefit pension plan that was closed to non-union staff in fiscal year 1998 and closed to union staff in fiscal year 2007.

Dartmouth's retirement medical benefits consist of medical insurance coverage for retirees. Employees hired prior to July 1, 2009 that are 55 or older and have at least ten continuous years of service in a benefits-eligible position immediately prior to retirement are currently eligible for a subsidy toward the purchase of retiree medical benefits. The subsidy amount is based on the employee's annual salary, age, and years of service as of June 30, 2009. For retirees under the age of 65, the medical insurance options are the same as for active employees. At age 65, the retiree would enroll in the Dartmouth College Medicare Supplement (DCMS) plan. New employees hired on or after July 1, 2009 are eligible to participate in a retirement savings match and are eligible to purchase the retiree group medical insurance at full cost if they qualify at retirement.

Information pertaining to the pension and retirement medical benefits at June 30 include (in thousands):

	Pension Benefits		Retirement Medical Benefits	
Change in benefit obligation:	2025	2024	2025	2024
Beginning of year	$ 89,091	$ 94,858	$ 197,426	$ 202,626
Service cost	955	1,045	529	641
Interest cost	4,608	4,750	10,318	10,191
Benefits paid	(7,679)	(8,155)	(13,326)	(13,242)
Actuarial (gain)/loss	(572)	(3,407)	25,361	(2,790)
End of year	$ 86,403	$ 89,091	$ 220,308	$ 197,426
Change in estimated fair value of plan assets:				
Beginning of year	$ 103,460	$ 106,674	$ -	$ -
Actual return on plan assets	8,263	4,941	-	-
Employer contributions	-	-	13,326	13,242
Benefits paid	(7,679)	(8,155)	(13,326)	(13,242)
End of year	$ 104,044	$ 103,460	$ -	$ -
Funded status (plan assets more (less) than benefit obligation)	$ 17,640	$ 14,369	$ (220,308)	$ (197,426)

The pension asset of $17,640,000 and $14,369,000 as of June 30, 2025 and 2024, respectively, is included in Receivables and other assets, net, in the Consolidated Statement of Financial Position.

Net periodic benefit (income) cost included the following:				
Operating - Service cost	$ 955	$ 1,045	$ 529	$ 641
Non-operating:				
Interest cost	4,608	4,750	10,318	10,191
Expected return on assets	(7,029)	(7,002)	-	-
Recognized net actuarial (gain)/loss	(333)	(226)	(5,960)	(6,291)
Total non-operating	$ (2,754)	$ (2,478)	$ 4,358	$ 3,900
Net periodic benefit cost (income)	$ (1,799)	$ (1,433)	$ 4,887	$ 4,541

	Pension Benefits		Retirement Medical Benefits	
	2025	2024	2025	2024
Weighted-average assumptions for determining net periodic benefit cost:				
Discount Rate – Benefit Obligation	5.39%	5.11%	5.49%	5.17%
Discount Rate – Service Cost	5.42%	5.12%	5.64%	5.28%
Discount Rate – Interest Cost	5.48%	5.30%	5.36%	5.15%
Expected return on plan assets	6.14%	5.91%	-	-
Weighted-average assumptions for determining benefit obligations:				
Rate of compensation increase	3.50%	4.00%	-	-
Discount rate used to determine benefit obligations	5.43%	5.39%	5.61%	5.49%

The increase in the retirement medical benefit obligation is driven by an upward trend in medical expenses, an increase in expected claims and increased interest costs. These increases are offset by claims paid and an increase in the discount rate used to determine the benefit obligations, which increased to 5.61% in 2025, compared to 5.49% in 2024.

The increase (decrease) in net assets without donor restrictions resulting from the change in pension and retirement medical benefit obligations consisted of the following (in thousands):

	Pension Benefits	Retirement Medical Benefits	Total 2025	Total 2024
Amounts recognized in non-operating activities:				
Net actuarial gain (loss)	$ 1,805	$ (25,361)	$ (23,556)	$ 4,136
Amortization of gain (loss)	(333)	(5,960)	(6,293)	(6,517)
Net periodic benefit cost other than service cost	2,754	(4,358)	(1,604)	(1,422)
Total non-operating gain (loss)	4,226	(35,679)	(31,453)	(3,803)
Amounts recognized in operating activities:				
Service cost	(955)	(529)	(1,484)	(1,686)
Total increase (decrease)	$ 3,271	$ (36,208)	$ (32,937)	$ (5,489)

The cumulative amounts in net assets without donor restrictions that have not yet been recognized as components of net periodic benefit cost are as follows (in thousands):

	Pension Benefits		Retirement Medical Benefits	
	2025	2024	2025	2024
Net (gain)/loss	$ 768	$ 2,241	$ (52,373)	$ (83,694)
Total	$ 768	$ 2,241	$ (52,373)	$ (83,694)

The following table lists specified investment terms by asset category for defined benefit pension plan (the Plan) investments in certain commingled funds and private partnership interests that are reported using NAV as the practical expedient as of June 30, 2025 (in thousands):

	Amount	Redemption Terms	Days Notice	Remaining Unfunded Commitment
Fixed income	$ 73,765	Daily	2	$ -
Global equity	27,645	Daily	2	-
Private equity / Venture capital	371	Illiquid	Not applicable	88
Total	$ 101,781			$ 88

In addition to the investments disclosed above, the Plan also holds $1,954,000 in cash and cash equivalents at June 30, 2025, which is classified as a Level 1 investment in the fair value hierarchy.

The following table lists specified investment terms by asset category for defined benefit pension plan (the Plan) investments in certain commingled funds and private partnership interests that are reported using NAV as the practical expedient as of June 30, 2024 (in thousands):

	Amount	Redemption Terms	Days Notice	Remaining Unfunded Commitment
Fixed income	$ 67,691	Daily	2	$ -
Global equity	33,751	Daily	2	-
Private equity / Venture capital	445	Illiquid	Not applicable	94
Total	$ 101,887			$ 94

In addition to the investments disclosed above, the Plan also holds $1,573,000 in cash and cash equivalents at June 30, 2024, which is classified as a Level 1 investment in the fair value hierarchy.

The overall investment strategy of the Plan is to utilize an asset mix that is designed to meet the near and longer term benefit payment obligations of the Plan. Over time, the asset mix may include global equity and fixed income exposures. Global equity exposure is designed to capture the equity market performance of developed markets while fixed income exposure provides a predictable yield as well as a hedge against changing interest rates by holding corporate bonds and other financial instruments. Other types of investments may include private equity, venture capital, and other private real asset partnerships that employ different underlying strategies. Outside investment advisors are utilized to manage the Plan assets and are selected based on their investment style, philosophy, and past performance. Dartmouth's investment office is responsible for managing the asset allocation and investment risk management of the Plan.

Dartmouth may make annual contributions to maintain funding for the defined benefit plan, taking into account investment and actuarial information, including minimum funding requirements. Dartmouth currently does not expect to contribute to the Plan in fiscal year 2025.

The accumulated benefit obligation (ABO) of the defined benefit plan was $83,745,000 and $86,293,000 as of June 30, 2025 and 2024, respectively.

Benefit payments, which reflect expected future service, as appropriate, are expected to be paid in each of the next five years ending June 30 and thereafter as follows (in thousands):

	Pension Benefits	Retirement Medical Benefits
2026	8,800	11,100
2027	8,100	12,000
2028	7,800	13,100
2029	7,600	14,000
2030	7,600	14,900
Years 2031 – 2035	34,200	81,500

Assumed health care cost trend rates have a significant effect on the estimated amounts reported for the retirement medical benefit plan. The medical cost trend rates for pre-age 65 and post-age 65 retirees, respectively, are assumed to be 9.05% and 9.83% in year 2025, decrease gradually to 4.5% and 4.5% in fiscal year 2035, respectively, and remain level thereafter. Dartmouth's estimate of retirement medical benefit expense and obligations also reflects the impact of the Medicare Prescription Drug Improvement and Modernization Act, which provides for tax-free subsidies to employers that offer retirement medical benefit plans with qualifying drug coverage.

Dartmouth estimates the costs of the service and interest components through a full yield curve approach by applying the specific spot rates along the yield curve used in the determination of the net periodic expense to the relevant present value of projected cash flows.

Dartmouth also maintains defined contribution retirement plans for its employees. These benefits are individually funded and are subject to various vesting requirements. Under these arrangements, Dartmouth makes contributions to individual self-directed retirement investment accounts for the participants. These contributions for the years ended June 30, 2025 and 2024 were $38,014,000 and $35,537,000, respectively. Dartmouth also maintains deferred compensation plans. The liabilities for the plans are included in employment and retirement obligations in the Consolidated Statements of Financial Position.

J. Other Operating Income

The major components of other operating income for the years ended June 30 were as follows (in thousands):

	2025	2024
Medical School services and other support	$ 25,294	$ 19,434
Foreign study and continuing education programs	13,753	14,313
Student activities and other program revenues	18,973	17,539
Royalty revenues	212,134	41,703
Other revenues	23,180	22,470
Investment income	118,173	116,979
Total other operating income	$ 411,507	$ 232,438

Other operating income related to program revenue is recognized over the period during which the services are provided.

Included in the royalty revenues within the table above are $203,946,000 and $37,406,000 for fiscal years 2025 and 2024, respectively, relating to intellectual property used in the development and sale of various Covid-19 vaccines. Under Dartmouth's Policy on Patent, Copyright, and Other Intellectual Property Rights, the inventors of the intellectual property are entitled to a percentage of the royalty revenue that Dartmouth receives.

K. Net Assets

Additional information pertaining to Dartmouth's net assets at June 30 is presented below (in thousands):

	2025		
	Without Donor Restrictions	With Donor Restrictions	Total
Detail of net assets:			
Operating funds	$ 752,432	$ 191,299	$ 943,731
Pledges	-	394,487	394,487
Postretirement and pension benefit obligations	(202,668)	-	(202,668)
Third-party charitable trusts	-	5,172	5,172
Facilities and capital	849,838	137,644	987,482
Interest rate swap agreements	(49,390)	-	(49,390)
Student loan funds	11,128	21,408	32,536
Other non-operating activities	174,006	25,722	199,728
Life income, annuity, and similar funds	-	87,524	87,524
Endowment funds	1,940,557	7,019,144	8,959,701
Total net assets	$ 3,475,903	$ 7,882,400	$ 11,358,303

	2024		
	Without Donor Restrictions	With Donor Restrictions	Total
Detail of net assets:			
Operating funds	$ 573,342	$ 179,248	$ 752,590
Pledges	-	378,460	378,460
Postretirement and pension benefit obligations	(183,057)	-	(183,057)
Third-party charitable trusts	-	3,816	3,816
Facilities and capital	782,661	76,722	859,383
Interest rate swap agreements	(47,571)	-	(47,571)
Student loan funds	10,491	20,016	30,507
Other non-operating activities	173,794	29,720	203,514
Life income, annuity, and similar funds	-	100,862	100,862
Endowment funds	1,856,605	6,416,710	8,273,315
Total net assets	$ 3,166,265	$ 7,205,554	$ 10,371,819

L. Commitments and Contingencies

Outstanding commitments on uncompleted construction contracts total $302,278,000 at June 30, 2025.

Investment related commitments as of June 30, 2025 and 2024 are disclosed in the Fair Value NAV tables in Note D, Investments.

All funds expended by Dartmouth in connection with government sponsored grants and contracts are subject to audit by governmental agencies. The ultimate liability, if any, from such audits, is not expected to have a material adverse effect on Dartmouth's financial position.

In conducting its activities, Dartmouth from time to time is the subject of various claims and also has claims against others. The ultimate resolution of such claims is not expected to have either a material adverse or favorable effect on Dartmouth's financial position.

M. Related Party Transactions

Members of Dartmouth's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with companies doing business with Dartmouth. Dartmouth has a written conflict of interest policy that requires annual reporting by each Trustee, as well as senior management. Additionally, Dartmouth has a policy on Pecuniary Benefit Transactions and Related Party Investments. This policy supplements the Dartmouth College Conflict of Interest Policy with regard to pecuniary benefit transactions, as defined by New Hampshire law, including but not limited to Dartmouth's investment in investment vehicles in which Trustees have a financial interest. These policies include, among other things, that no member of the Board of Trustees can participate in any decision in which he or she (or an immediate family member) has a material financial interest. When such relationships exist, measures are taken to mitigate any actual or perceived conflict, including requiring that such transactions be for goods or services purchased or benefits provided in the ordinary course of the business of Dartmouth, for the actual or reasonable value of the goods or services or for a discounted value, based on terms that are fair and reasonable to and in the best interest of Dartmouth, and in accordance with applicable conflict of interest laws.

Transactions with related parties occur in the ordinary course of Dartmouth's activities which do not have a material effect on its financial position. Related parties may include affiliates, trusts and investment holdings. In addition, related parties may also include Trustee members and senior management, their family members and any entities with which they are associated that may do business with Dartmouth.

N. Subsequent Events

On July 4, 2025 the One Big Beautiful Bill Act (the "Act") was enacted. Under the Act, the College's tax rate on net investment incomes will increase effective fiscal year 2027. The College is currently evaluating the potential impact of the Act on the financial statements.

In July 2025, $155,000,000 par of tax-exempt NHHEFA Dartmouth College Issue, Series 2025A was issued. The debt is structured with a $75,000,000 bond with yield of 3.03%, due June 1, 3032, and an $80,000,000 bond with a yield of 3.52%, due June 1, 2035. The proceeds of the Series 2025A Bonds will be used to finance capital projects of Dartmouth College, along with issuance costs of the 2025A Bonds.

Also in July 2025, Dartmouth College issued $300,000,000 taxable Series 2025B debt. The debt has a yield of 4.273% and is due June 1, 2030. The proceeds of the Series 2025B Bonds are expected to be used for general corporate purposes, including, but not limited to, finance or refinance of capital projects and issuance costs of the 2025B Bonds.

For purposes of determining the effects of subsequent events on these consolidated financial statements, management has evaluated events subsequent to June 30, 2025 and through October 30, 2025, the date on which the consolidated financial statements were issued, and has concluded that there were no subsequent events requiring adjustment or disclosure.