

Governance Study Questionnaire

- I. Context
 - a. What aspects of Dartmouth's governance are working well?
 - b. Where is there room for improvement?
- II. Size: What would be the ideal size for the Dartmouth Board? Why?
- III. Structure: Could we organize the Board differently to make it more effective?
 - a. If you think the Board should be expanded, then should we change the way it is organized?
 - i. Should some decisions be delegated to committees vs. to the entire Board? If so, what should those be?
 - ii. Should we continue to have an Executive Committee, but with greater responsibility? If so, what should it be responsible for, how big should it be, and how should its members be selected?
 - b. What mechanisms should be used to connect the Board with various constituencies, notably alumni, but also faculty, students and staff?
- IV. Composition: Other than the inclusion of the Governor of NH (which is required by law), what other requirements should we have for who serves on the Board?
 - a. How many, if any, seats should be set aside for various categories (e.g., alumni, young alumni, alums of Tuck/Thayer/DMS, academics, students, parents)? Why did you choose those groups and not others?
 - b. How many of the seats should be appointed directly by the Board versus through elections by various constituencies? Rationale?
 - c. Are there other requirements you would place on individuals to be eligible to be a Dartmouth Trustee (e.g., graduation from Dartmouth, service on other Boards, contributions to Dartmouth, service to Dartmouth)?
- V. Nomination Process: How can we get the best possible Trustees for Dartmouth, both as individuals and as a group?
 - a. How should they be nominated?
 - i. By petition: how many signatures? How gathered?
 - ii. By committee: who should be on the committee, and who does the supporting staff work for the committee?
 - iii. Should they be elected directly by the entire constituency or indirectly through representatives of the constituency? Which representatives?
 - b. What, if any, rules should govern campaigning in a direct election (e.g., limits on spending, limits on communications, use of lists, Trustee/administration involvement)? If imposing campaign limits is desirable, how should the system deal with candidate supporters, bloggers, etc., who act as surrogates?
 - c. What rules should govern voting in a direct election?
 - i. Minimum/maximum number of nominees for each election? How should we stay in this range?
 - ii. Method: one vote, approval, majority/plurality, instant run off, etc.
 - iii. Time frame
 - d. What should be the term length, number of terms and renewal process for each type of Trustee? Rationale?

- VI. Transition: What advice would you have for us in implementing the changes you suggest?
- a. Timing
 - b. Communication to constituencies
 - c. Other